



CITY OF MILFORD, CONNECTICUT FY2020-2025 CONSOLIDATED PLAN SUMMARY GOALS AND OBJECTIVES

The purpose of City of Milford's Five-Year Consolidated Plan is to serve as a consolidated planning document, an application, and a strategic plan for the City.

The following strategies, priority needs, objectives, and goals were identified for the period FY 2020-2025.

Housing Strategy (High Priority / Level 1)

Priority Need: There is a need to improve the quality of the existing housing stock in the City and to increase the supply of decent, safe, and accessible housing for low- and moderate-income persons and families of all ages.

Objective: Promote residential housing choice for all ages of low- and moderate-income households. Increase new and improve upon existing housing stock. Create decent, safe, accessible and stable housing environments and decrease eviction and/or homelessness rates.

Goals: The following housing goals are:

- **HSS-1 Single-Family Housing Rehabilitation** – Financial assistance to low- and moderate-income owners. Support includes but is not limited to energy efficiency, reconstruction, ADA modifications and code corrections.
- **HSS-2 Multi-Family Housing Rehabilitation** – Financial assistance to owners of existing multi-family homes secure with a deed restriction that ensures affordable rent that benefits low- and moderate-income households. Support includes but is not limited to energy efficiency, reconstruction, ADA modifications and code corrections.
- **HSS-3 Housing Service Program(s)** – Support new and existing housing services such as security deposits and subsistence payments including utility fees, mortgage and rent payments to stabilize housing and reduce the possibility of eviction and/or homelessness for low- and moderate-income households.
- **HSS-4 Affordable Housing** – Increase the supply of affordable housing options for low- and moderate-income households, specifically privately owned affordable elderly housing units.
- **HSS-5 Housing Education** – Provide Fair housing laws to combat housing discrimination. Promote HUD Housing Counseling centers where households can learn budget practices that improve credit and the savings opportunity.
- **HSS-5 Homeownership** - Assist eligible first-time buyers who wish to own a home with down payment assistance, closing cost assistance and HUD Housing Counseling.

Homeless Strategy (High Priority / Level 1)

Priority Need: There is an urgent need for housing and operational support to assist youth and adults experiencing homelessness and persons who are at-risk of becoming homeless.

Objective: Adopt a “Housing First” approach to rapidly re-house homeless persons, youth, families, and those who are at-risk of becoming homeless. Engage private residential property owners to assist the service providers to secure rental units, improve existing housing conditions and promote permanent supportive housing options.

Goals: The following homeless goals are:

- **HMS-1 Operational Support** – Continue support to providers with the operation of shelters and emergency shelters to house and offer support services to youth and adults experiencing homeless and persons who are at-risk of becoming homeless. Short-term support services - including financial assistance, housing search assistance, and targeted services- has shown tremendous promise in resolving the immediate crisis of homelessness for many families and preventing their future returns to homelessness.
- **HMS-2 Housing** – Provide funds to homeless service providers to rehabilitate and reconstruction of the shelter facility, emergency shelter, and a new permanent supportive housing unit for the chronically homeless persons.
- **HMS-2 Landlord Engagement** - Increase supply of rental property owners through existing service providers to support Federal and State Rapid Re-Housing efforts.

Other Special Needs Strategy (Priority / Level 2)

Priority Need: There is a growing need for affordable housing and facilities that benefit seniors, persons with disabilities, victims of domestic violence, persons with alcohol/drug dependency, person with development disabilities and persons with other special needs.

Objective: Improve the living conditions and services for seniors, persons with disabilities, victims of domestic violence, persons with alcohol/drug dependency, person with development disabilities, and all residents with other special needs.

Goals: The following special needs goals are:

- **SNS-1 Other Special Needs** - Support social service programs and facilities for persons with special needs.
- **SNS-2 Housing** – Support the addition of affordable, accessible, decent, safe, sound housing conditions for persons with special needs through rehabilitation of existing buildings and new construction.

Community Development Strategy (Priority / Level 2)

Priority Need: There is a need to improve the public and private property, neighborhood facilities and infrastructure, and expand public transportation services to improve the quality of life for of low- and moderate-income households.

Objective: Improve the private property to reduce blighted influences in neighborhood facilities. Enhance infrastructure and public service for low- and moderate-income persons and areas in the City of Milford.

Goals: The following community development goals are:

- **CDS-1 Infrastructure** - Promote improvements to residential and commercial private and public owned property through enhanced staffing of existing zoning enforcement. Receivership provides a mechanism for communities to allow private entities and nonprofits to invest in much needed repairs to transform abandoned and blighted buildings into productive reuse and to improve the quality of life for residents and neighbors. Rehabilitation, reconstruction, and/or new construction of public infrastructure such as sidewalks, curbs, street drainage and waste water systems to mitigate the threat of flooding due to rising sea level at the on the coast in eligible areas.
- **CDS-2 Community Facilities** – Promote community recreation such as walking trails, bike lanes and other eligible public facilities.
- **CDS-3 Accessibility Improvements** - Eliminate architectural barriers and continue to make ADA accessibility improvements to public facilities.
- **CDS-4 Public Services** – Increase and enhance public service programs that stabilize housing such as security deposits and subsistence payments, improve access to public transportation, and supplemental food resources to homebound households, and other public service programs.
- **CDS-5 Public Safety** - Improve pedestrian and public safety features including the City’s ability to respond to emergency situations.
- **CDS-6 Open Space** - Preserve and improve open spaces throughout the City with new landscaping and passive recreational uses in eligible areas.

Economic Development Strategy (Priority / Level 3)

Priority Need: There is a need for employment opportunity, job skill training, small business development assistance and improvements to commercial property.

Objective: Improve and expand employment opportunities to empower low- and moderate-income employees and businesses in the City.

Goals: The following economic development goals are:

- **EDS-1 Economic Development** - Encourage commercial property improvement, development and expansion of City commercial corridors and transit-oriented routes through special economic financial assistance.
- **EDS-2 Employment** - Support and encourage job creation, job retention, workforce job training by employers and to unemployed and underemployed persons, including summer youth programs.
- **EDS-3 Financial Assistance** - Support micro-enterprise business assistance program.

Administration and Planning Strategy

Priority Need: To continue sound program administration practices, provide City support, when necessary, to facilitate and execute public facility and infrastructure improvements using Federal, State and local funded programs.

Objective: To manage and expend Federal, State, and local funds in a timely manner.

Goals: The following coordination, planning, and oversight goals are:

- **AMS-1 Overall Coordination** - Provide and promote funds to continue successful administration and compliance of Federal, State, and local funded programs including City project support and professional services to prepare HUD Plans and Reports.
- **AMS-2 Planning** - Provide and promote funds in support of the development of special plans and management activities.
- **AMS-3 Oversight** - Provide and promote funds in support of training, education, outreach, and monitoring to affirmatively further fair housing and the distribution of public information in the City of Milford and increased zoning enforcement oversight of private and public residential and commercial property.